

PROGRESS REPORT July 2022

NATIONAL STRATEGIC PLAN 2020-2022

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GOBIERNO DI ARUBA



Department of Economic Affairs,
Commerce and Industry of Aruba

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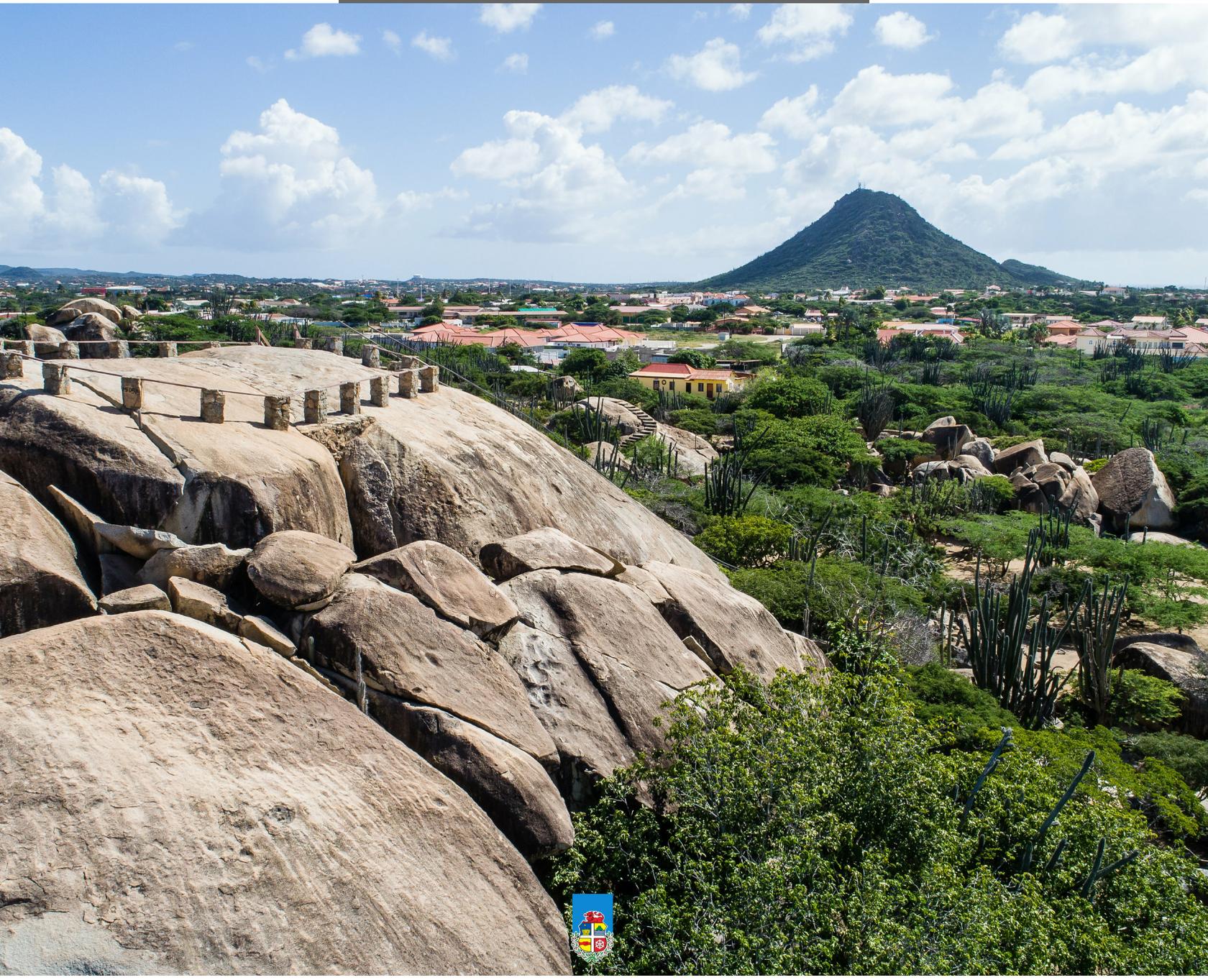


NSP 2020-2022



Acknowledgment

This Progress Report was written thanks to the collaborative effort from all of our partners and stakeholders. It has been compiled and edited by the National Planning section, Sustainable Development Planning (SDP) at the Department of Economic Affairs, Commerce and Industry (DEACI). We would like to express our warm appreciation to all involved for their valuable input to make this report possible.



Ministries, Departments, and Agencies (MDAs) responsible for implementing the NSP action per NSP Program

Leading agency	NSP Program
BUVO	Natural resource management
DRH	Strengthen institutional quality and capacity
BLP	Quality of life and well-being, Youth empowerment
CAD	Strengthen institutional quality and capacity
CBS	National Statistical System
DAO	Quality of life and well-being, Youth empowerment, Entrepreneurship and enabled business environment
DCA	Quality of life and well-being
DEA	Quality of life and well-being, Youth empowerment, Entrepreneurship and enabled business environment
DEZHI	Entrepreneurship and enabling business environment, Strengthen institutional quality and capacity
DF	Strengthen institutional quality and capacity
DIMAS	Entrepreneurship and enabling business environment
DIMP	Entrepreneurship and enabling business environment
DIO	Quality of life and well-being, Youth empowerment, Entrepreneurship and enabled business environment
DIP	Natural resource management
DNM	Natural resource management
DOW	Natural resource management, Energy efficiency and energy diversification
DSZ	Quality of life and well-being, Youth empowerment
DVG	Quality of life and well-being, Youth empowerment
DWJZ	Strengthen institutional quality and capacity
EPE	Entrepreneurship and enabling business environment
FUTURA	Entrepreneurship and enabling business environment, Strengthen institutional quality and capacity
KPA	Strengthen institutional quality and capacity
Landsrecherche	Strengthen institutional quality and capacity
NCTVI	Strengthen institutional quality and capacity
SDG Cie	Aruba as a model for sustainable development
MINAZIOIE	Energy efficiency and energy diversification, Strengthen institutional quality and capacity
MINFEC	Entrepreneurship and enabling business environment
MINJVI	Strengthen institutional quality and capacity
MINOWD	Youth empowerment
MINROIM	Natural resource management
MINSOZAR	Quality of life and well-being, Youth empowerment, Entrepreneurship and enabled business environment
MINTCP	Energy efficiency and energy diversification
MINTVS	Quality of life and well-being



Introduction

The NSP 2020-2022 Monitoring

Aruba's current medium-term plan "NSP 2020-2022" is slowly reaching its last period and its implementation has gone through many challenges throughout its timespan. We have seen some successful completion of projects and activities, but many of the NSP 2020-2022 initiatives have seen a substantial delay in implementation and completion, or have been completely halted due to unrealistic planning, the dire financial situation due to the COVID pandemic and the lack of qualified human capacity.

Bottlenecks regarding the planning and/or implementation of projects and activities will need to be addressed, especially if this concerns human capacity or skills required for implementing projects and/or activities. A capacity building program will have to be designed in order to alleviate this challenge for the leading agencies or government departments responsible for project implementation.

The Sustainable Development Planning (SDP) section of the Department of Economic Affairs, Commerce and Industry (DEACI) is currently developing an evaluation report of the NSP 2020-2022, and will be including many of the challenges that were present in the design phase of programs and projects, challenges in implementation phase, and lastly in monitoring. Many of these challenges will need to be addressed prior to the development of Aruba's next national plan. The evaluation report will also elaborate on the: need to build the necessary structures, processes and systems within the public sector to properly manage the limited resources more efficiently and to formulate, implement sound policies, programs, and projects; and on the processes by which the government is held accountable and monitored.

Each day more and more pressure is put on the Aruban government in order to make the best use of the limited available human and financial resources. Keeping track of our current plan(s), programs, and projects remains crucial in the current context. The DEACI, through its national planning unit will continue to monitor and report progress of the NSP 2020-2022 and on the island's future long, medium, or short-term plans.



Figure 1: NSP Monitoring calendar



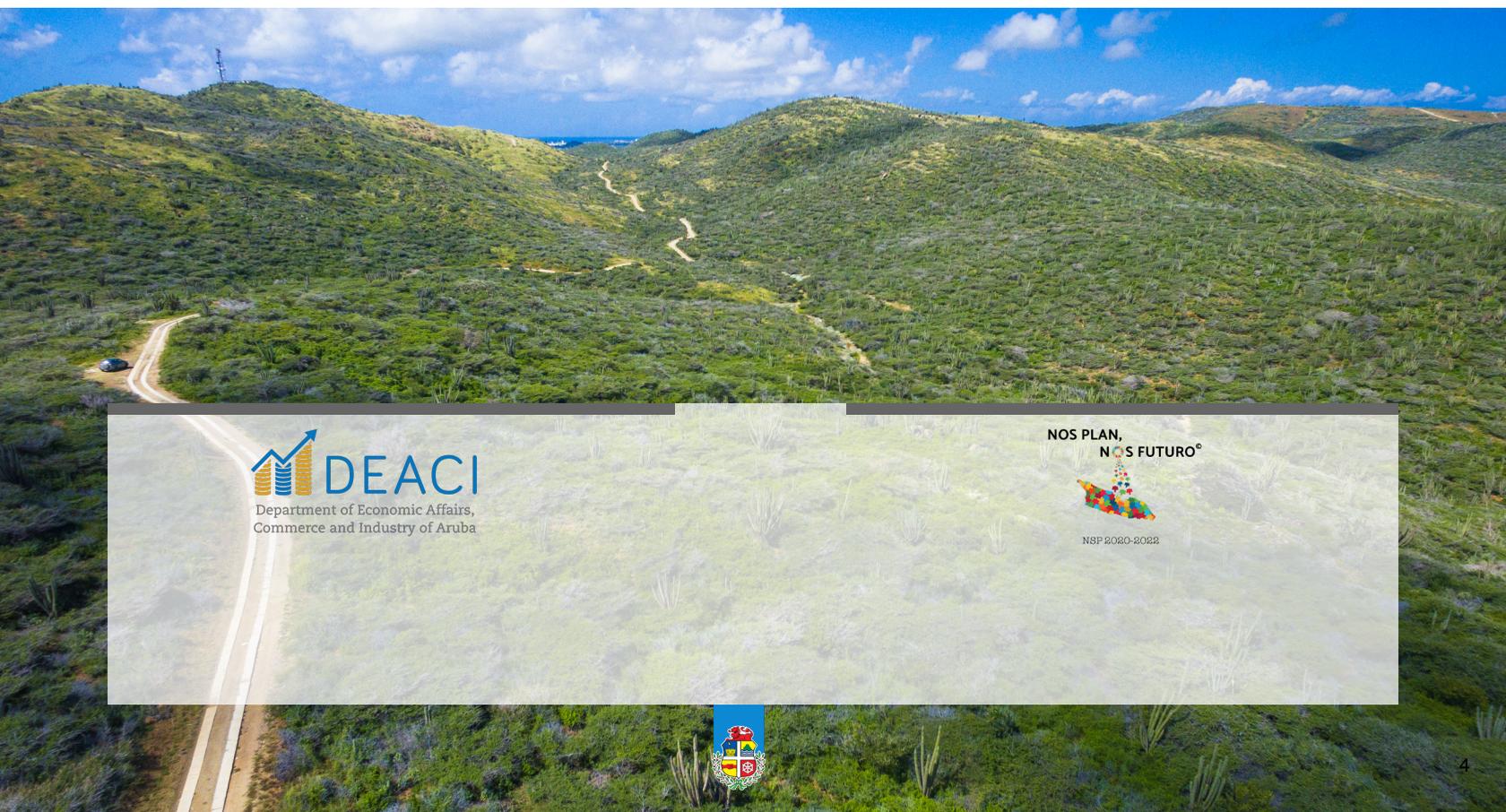
The implementation of NSP 2020-2022 activities and projects is being monitored through an activity-based (implementation monitoring) approach. This monitoring and reporting takes place three times a year during the months February, June, and October (see figure 1).

After each monitoring period, an NSP progress report is published by the DEACI. The monitoring sessions and progress report publications have shown to be a stimulus for the different departments to internally be more proactive with their own implementation and monitoring of the actions for which they are responsible.

The progress of the monitored actions per NSP Program is presented in the Progress Report Tables. The progress of the implementation of the NSP action consists of the following categories: completed, on schedule, minor delay (maximum of three months), major delay (more than three months), on hold, and other.

Each leading agency will find in the Progress Report Tables the status of the action(s)/project(s) for which they are responsible to implement. The main focus in this monitoring report will be on projects/activities for which were projected to be completed prior to the publication of this report.

This report is published quarterly by the National Planning section at the Department of Economic Affairs, Commerce and Industry. Contact M.Croes@deaci.aw or G.Arendsz@deaci.aw with questions, or comments.



Progress Report Tables

The tables below show the progress of the monitored NSP actions per NSP Program. A description is provided below about the components in the table.

Completed
On schedule
Minor delay
Mayor delay
On hold
Other
Not reported

The action is fully realized
The action is to be completed as initially planned
The action is experiencing delay of maximum 3 months
The action is experiencing delay of more than 3 months
Action is currently on hold
None of the previous statuses
Information of progress not provided by leading agency



	NSP action	Leading Agency	Ministry	Progress of implementation of NSP action June 2021	Update on progress of implementation of NSP action
S.O. 1. Addressing the needs of vulnerable groups in the society	Institute a working group for the feasibility of longterm care insurance	DVG	Minister van Volksgezondheid en Toerisme	Other	Action will need to be re-evaluated (maturity level still low, feasibility (financing) still needs to be determine).
S.O. 2. Reduce the prevalence of NCDs	Create indicator list	DVG	Minister van Volksgezondheid en Toerisme	Major delay	Inventory of existing programs and projects is currently ongoing. The target for this activity is September 2022.
	Enforcement on the labor laws and policies	DAO	Minister van Arbeid, Integratie en Energie	Other	Status quo. Pending the Minister's vision, policies, and priorities. Training of personnel in enforcement is in the last stage. (pending LP timeline)
S.O. 5. Strengthen child protection and safety system	Sociaal Crisis Plan Project: Centraal registratie hoogrisico jongeren	DSZ	Minister van Justitie en Sociale Zaken	Major delay	Implementation has not taken place yet. Pending on the decision of the Minister to restart with the project, the intention is for SOAB (trekker) to restart with the project with Antraco (who won the bidding). (implementation period could be around 2 months for completion). Project has a budget designated for it.
	Capacity building for professionals and decision-makers across sectors and domains pertaining to child protection through the methodology of Signs of Safety	DSZ	Minister van Justitie en Sociale Zaken	Completed	
	Training and counseling for parents and children in the system to enhance parental skills, personal development, personal self-reliance and resilience - Stichting Kinderhuis Imeldahof, Stichting Casa Cuna Progreso	DSZ	Minister van Justitie en Sociale Zaken	Other	Stichting Casa Cuna is ongoing and has completed its objectives. Stichting kinderhuis Imeldahof has not met all the objectives yet. This action (project) is about upgrading parenting skills.
S.O. 7. Promote and develop universal values	Reactivate MB (art and culture education) - Nieuwe MB(cultuur educatie) (DCA, DEA, UNESCO)	DCA	Minister van Minister van Financiën en Cultuur	Other	Cultuur Educatie Implementatieplan (will take approximately 2 years to develop). A commission has been instituted with the aim to develop a culture education implementation plan. The implementation plan will be divided into 3 phases, and the NSP action 0107A04 will be in all the 3 phases of the implementation plan.



	NSP action	Leading Agency	Ministry	Progress of implementation of NSP action June 2021	Update on progress of implementation of NSP action
S.O. 3. Create job opportunities for youth	Conduct situation analysis on youth labor market by the National Technical Team (NTT) to identify the main problems and set priorities for the development of a plan of action to be implemented	DAO	Minister van Arbeid, Integratie en Energie	Other	School-to-work transition survey will not be done in 2022. The DAO and CBS are working on a panel survey where possible questions about the transition from school to work for youth will be included.

NSP Monitoring Report July 2022 - Progress Report Table NSP Program: Natural Resource Management



	NSP action	Leading Agency	Ministry	Progress of implementation of NSP action June 2021	Update on progress of implementation of NSP action
S.O. 2. Enhance legal framework and enforcement	Create and design policies on voor het Milieu Schadelijke Producten:eco-friendly goods or products, and deter goods that are not environmental-friendly	DNM	Minister van Integriteit, Natuur, Transport en Oudereenzorg	Major delay	Implementation nota draft was presented to the Prime Minister and the draft petition will be resend to the newly appointed Minister (TINO). Currently awaiting approval of the Council of Minister. Upon approval by the Council of Ministers, the nota will be published. There is a proposition pending on products that are harmful to the environment.
S.O. 3. Working towards circular economy	Design a closed-loop water system policy	DNM	Minister van Integriteit, Natuur, Transport en Oudereenzorg	Major delay	DNM received draft legislation to provide feedback, this will be depended on the new actionplan.
S.O. 6. Stimulate sustainable use of oceans and coastal natural assets	Perform baseline study on beach ecosystems	DNM	Minister van Integriteit, Natuur, Transport en Oudereenzorg	Other	Activity pending on availability of resources - resource allocation (both manpower and financial).



	NSP action	Leading Agency	Ministry	Progress of implementation of NSP action June 2021	Update on progress of implementation of NSP action
S.O. 1. Stimulating New Economic Sectors	Implement a Promotion Plan (Website & Branding)	ARINA	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Major delay	Revision of the website content (website will be completely changed). The branding will also be adapted. All with a targeted completion date in August 2022.
	Prepare an Export Policy and Plan	DEZHI	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Major delay	The export policy has a major delay, the infrastructure needs to be created, first draft is projected to be completed by 8 July 2022, with the final version by half of July 2022.
S.O. 2. Enabling a supporting Ecosystem for SMEs	Preparations for the introduction of the quality infrastructure	DEZHI	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Major delay	Preparation is still ongoing, and will take more time than had initially foreseen, coordination with multiple stakeholders still needs to take place, and the completion of 0402B07 will depend on the investments from the relevant departments in obtaining a lab and measuring equipment.
	institute the fair trade authority	DEZHI	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Other	Personnel has been appointed for the implementation of AFTA. It is projected to initiate on the 15th of AUG 2022, with the implementation trajectory of 1 year.
S.O. 3. Ease of doing business	Assess and map processes at each public institution related to services for business	DVI	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	Major Delay	This will be linked to the general needs assessment which is ongoing. The needs assessment will take into consideration the mapping of all the process between all of the departments.
	Standardize core processes	DVI	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	Major Delay	This action is pending, and will take place after the needs assessment is completed.

	NSP action	Leading Agency	Ministry	Progress of implementation of NSP action June 2021	Update on progress of implementation of NSP action
S.O. 2. Develop integrated planning & policy instruments and processes	Formalize interdepartmental expert working groups for policy coherence development (Expert Working Groups (EXWG))	DEZHI	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Major delay	Pending preparation of Aruba's next NSP
	Implement the tool (STAPP) at all relevant government departments	DEZHI	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Completed	
	Training and workshops for public servants in policy coherence	DEZHI	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Major delay	Will be adapted according to the demand, a continuous process of the national planning section (SDP)
	Train personnel on use of M&E system	DEZHI	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Major delay	M&E system will need to be designed according to Aruba's next NSP and/or Government investment monitoring system
	Digitalization of key/prioritized Government processes and services of the eGovernment roadmap	DVI	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	Major Delay	<p>Steps taken: Two parallel trajectories are taking place. Several projects have started and are being implemented in different government departments. These implementations are primarily focused on internal digitalization efforts such as document workflow automation. The second trajectory is related to new services and processes as outlined in 0403B02. These services still need to be identified and mapped. Once these are mapped and optimized the digitalization process can initiate. The process regarding DIP is completed (3 of the 3 services are completed), and DIMAS is still ongoing.</p> <p>The focus (new approach connected with LP maatregelen (short-term results)) going forward will be to create a needs assessment on specific departments within the public sector (DIMP, DF, DRH).</p>
	Preparations for introduction of digital ID (Strategy plan)	DVI	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	On hold	<p>Steps taken: The digital ID Commission (which includes representatives of the Population Registry, Censo) prepared a recommendation for a new numbering format for a new digital identification. This was presented to the prime minister and council of ministers. The population registry office (Censo) will need to present to the council of ministers to address their necessary questions. A point of view nota (position paper) for a digital ID for Aruba is being discussed, and this will aid in the development of a strategy for the introduction of a digital ID.</p> <p>Due to the new focus as mentioned in 0703A04, the final steps regarding preparation for the introduction of the digital ID is being put on hold. Pending further update.</p>
	Conduct a legal assessment and advice on legal roadmap/framework for digital government and public digital services	DVI	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	Major delay	The data processing impact assessment (risk assessment) of the Conexio Interoperability platform and IT infrastructure was approved. The final recommendation from the lawfirm was also delivered. Results from these assessment will be presented to the prime Minister.
	Procure or renovate IT system of the Department of Legislation and Legal Affairs	DWJZ	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	Major delay	The activity is ongoing, the hardware and the server will be replaced (complete renewal).
	Develop eGovernment infrastructure/model compatible with most existing software in use, and ensure interoperability (phase 1)	DVI	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	On hold	On hold due to the needs assessment as mentioned before for action 0703A04

NSP Monitoring Report July 2022 - Progress Report Table NSP Program: Aruba as a model for sustainable development

	NSP action	Leading Agency	Ministry	Progress of implementation of NSP action June 2021	Update on progress of implementation of NSP action
S.O. 3. Improve national mechanism for reporting (on the SDGs)	Conduct a legal assessment and advice on legal roadmap/framework for digital government and public digital services	DVI	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	Major delay	Action being re-evaluated
	Awareness and training of public officials in the use of the portal	DVI	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	Major delay	Action being re-evaluated

Quality of life and well-being

- Execute training Conscious Discipline for teaching personnel (DEA)
- Sociaal Crisis Plan Project: St. Ambiente Nobo (DSZ)
- Make an inventory of current network system (Minister van Onderwijs en Sport)
- Develop training programs (learning-working trajectories) in SVGA for students/learners with special needs (DEA)
- Create policies to develop 21st century skills (DEA)
- Provide training and certification to staff of Stichting Reclasseur en Kinderbescherming (DSZ)
- Execute training 'Kind In Kracht opleiding' for teaching personnel (2e en 3e cohort) (DEA)
- Sociaal Crisis Plan Project: Collaborative Partnership (DSZ)
- Sociaal Crisis Plan Project: SVGA project Gezinsvervangendtehuis (DSZ)
- Develop a National Employment policy (Post-COVID-19) (DAO)
- Replace current network system of BLP (BLP-DIO)
- Create and make an inventory of data base of information system (DVG)
- Evaluate current provision of care on mental health (DVG)
- Train the trainers on B-SMART and PAGA TINO (DVG)
- Sociaal Crisis Plan Project: St. Ambiente Feliz (DSZ)
- SCP Project: Fundacion Guiami* (DSZ)
- Reactivate MB - art and culture education (DCA)
- Capacity building for professionals and decision-makers across sectors and domains pertaining to child protection through the methodology of Signs of Safety (DSZ)

Youth empowerment

- Develop a more efficient data collecting system (EMIS) (DEA)
- Implement a national policy on vocational training and second chance education and training (DEA)
- Conduct first (2019) School-to-Work transition survey (SWTS) to have a more detailed picture of the youth's transition from education to the labor market (DAO)
- Introduce policy and legislation pertaining for home-schooling (DEA)
- Sociaal Crisis Plan Project: Opvoedcommissie (DSZ)
- Expand sexual and reproductive health services and care through an online platform (Famia Planea- DSZ)
- Sociaal Crisis Plan Project: Implement Project Casa Cuna (Stichting Casa Cuna- DSZ)
- Provide information, guidance and support regarding sexual reproductive health and rights for young parents for Casa (Famia Planea-DSZ)
- SCP Project: Stichting Casa Cuna Progreso - Implement Project Casa Cuna (DSZ)
- SCP Project: Centrum Opvoeding Jeugd en Gezin - (DSZ)

Natural resource management

- Assessment of requests on basis of the relevant articles of the ROPV to appointed policy advisors responsible for enforcing applicable articles of administrative law (DIP)
- Create and provide advise about sustainable incentivized programs
- Draft environmental legislation (DNM)
- Execute baseline study on reefs (snapshot) (DNM)
- Capex, Server level agreement (DIP)
- Establish a marine biodiversity map (DNM)
- Implementatie of ROPV (aankoop van particuliere terreinen, planschade) (DIP)
- Re-use the treated wastewater of the Sewage Water Treatment Plants (Zeewijk & Parkietenbos) (DOW)

Entrepreneurship and enabled business environment

- Prepare an Investment Strategy (DEZHI)
- Approval of parliament of competition law (DEZHI)
- Implement Fiscal Reform Phase 1 (DIMP)
- Prepare a Promotion Plan 2020-2023 (DEZHI)
- Pass legislation on electronic signature (DWJZ)
- Create e-forms (DEZHI)
- Prepare MoU for the ATB (DEZHI)
- Prepare action Plan for ATB 2021 (DEZHI)
- Prepare Fiscal Reform Phase 2 (DIMP)
- Create special programs for mentally and physically challenged citizens to participate in the labor market (move to DSZ list)-Trampolin pa trabou (DSZ)
- Create website (e-window - for services, excluding procurement) (DEZHI)

Energy Efficiency and Energy Diversification

- Perform energy audits on households selected by DSZ

Sustainable Tourism

- Deployment of Economic Contribution Model (Tourism Satellite Account) (CBS)
- Up to date Tourism Recovery Marketing Plan (TRMP) (A.T.A.)
- Up to date International Tourism Crisis Communication Plan and the on-island tourism response plan for crisis and disaster (A.T.A.)
- Education, training, and alignment of the tourism sector and other relevant stakeholders for readiness (A.T.A.)
- Safeguard a sound Tourism Business Model (A.T.A.)

Strengthen institutional quality and capacity

- Prepare the Monitoring system for NSP 2020-2022 (DEZHI)
- Implement the Monitoring system for NSP 2020-2022 (DEZHI)
- Approval of the eGovernment roadmap (FUTURA)
- Secure funding for phase 1 (FUTURA)
- Introduce audit management software (DRH)
- Purchase special equipment (Including IT-apparatus) of Landsrecherche (LR)
- Implement the tool (STAPP) at all relevant government departments (DEZHI)

National Statistical System

- Conduct an assessment on capacity building needs regarding policy coherence, project management, IT skills and statistical capacity (SDG Cie)
- Install NSS Commission by Ministerial Decree (CBS)

Aruba as a model for sustainable development

- Design adaptive and modern awareness raising and communications strategy (local) (SDG Cie)
- Identify monitoring, evaluation and learning frameworks available internationally (SDG Cie)
- Set up Train-the-trainer program provided by ICON (SDG Cie)
- Execute Capacity building training provided by ICON (SDG Cie)