

PROGRESS REPORT March 2022

NATIONAL STRATEGIC PLAN 2020-2022

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GOBIERNO DI ARUBA



Department of Economic Affairs,
Commerce and Industry of Aruba

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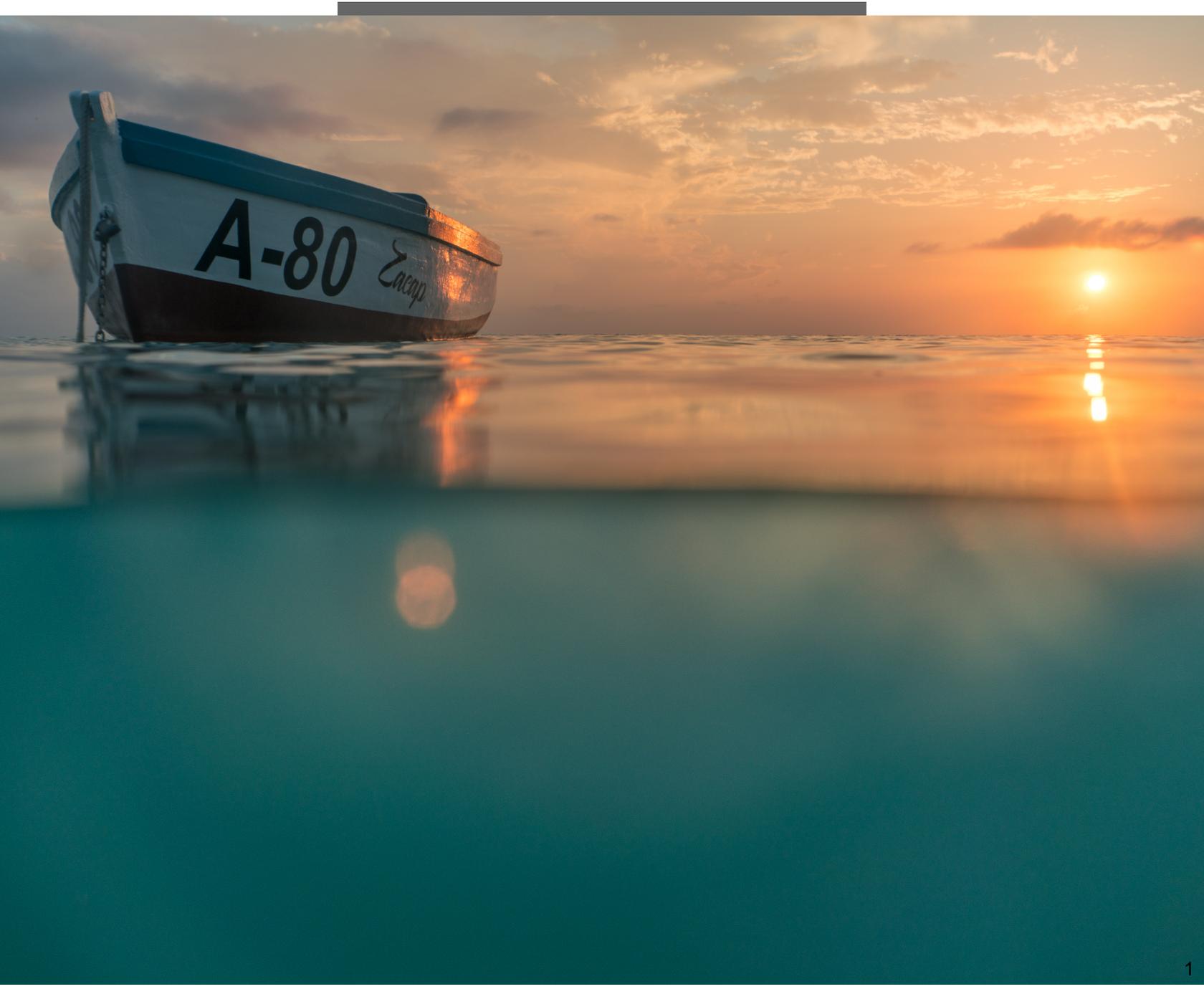


NSP 2020-2022



Acknowledgment

This Progress Report was written thanks to the collaborative effort from all of our partners and stakeholders. It has been compiled and edited by the National Planning section, Sustainable Development Planning (SDP) at the Department of Economic Affairs, Commerce and Industry (DEACI). We would like to express our warm appreciation to all involved for their valuable input to make this report possible.



Ministries, Departments, and Agencies (MDAs) responsible for implementing the NSP action per NSP Program

Leading agency	NSP Program
BUVO	Natural resource management
DRH	Strengthen institutional quality and capacity
BLP	Quality of life and well-being, Youth empowerment
CAD	Strengthen institutional quality and capacity
CBS	National Statistical System
DAO	Quality of life and well-being, Youth empowerment, Entrepreneurship and enabled business environment
DCA	Quality of life and well-being
DEA	Quality of life and well-being, Youth empowerment, Entrepreneurship and enabled business environment
DEZHI	Entrepreneurship and enabling business environment, Strengthen institutional quality and capacity
DF	Strengthen institutional quality and capacity
DIMAS	Entrepreneurship and enabling business environment
DIMP	Entrepreneurship and enabling business environment
DIO	Quality of life and well-being, Youth empowerment, Entrepreneurship and enabled business environment
DIP	Natural resource management
DNM	Natural resource management
DOW	Natural resource management, Energy efficiency and energy diversification
DSZ	Quality of life and well-being, Youth empowerment
DVG	Quality of life and well-being, Youth empowerment
DWJZ	Strengthen institutional quality and capacity
EPE	Entrepreneurship and enabling business environment
FUTURA	Entrepreneurship and enabling business environment, Strengthen institutional quality and capacity
KPA	Strengthen institutional quality and capacity
Landsrecherche	Strengthen institutional quality and capacity
NCTVI	Strengthen institutional quality and capacity
SDG Cie	Aruba as a model for sustainable development
MINAZIOIE	Energy efficiency and energy diversification, Strengthen institutional quality and capacity
MINFEC	Entrepreneurship and enabling business environment
MINJVI	Strengthen institutional quality and capacity
MINOWD	Youth empowerment
MINROIM	Natural resource management
MINSOZAR	Quality of life and well-being, Youth empowerment, Entrepreneurship and enabled business environment
MINTCP	Energy efficiency and energy diversification
MINTVS	Quality of life and well-being

Introduction

The NSP 2020-2022 Monitoring

We are in the final year of Aruba's current medium-term plan "NSP 2020-2022", and have gone through many challenges through-out this time period. We have seen some successful completion of projects and activities; however, many of the NSP 2020-2022 initiatives have seen a substantial delay, or have been completely halted due to unrealistic planning and/or the dire financial situation. Each day more and more pressure is being put on the Aruban government in order to make the best use of the limited available human and financial resources. Keeping track of our current plan(s), programs, and projects remains crucial in the current context.

The national planning section (SDP) within the Department of Economic Affairs, Commerce and Industry (DEACI) will continue to monitor and report progress of the NSP 2020-2022 and on the island's future long, medium, or short-term plans.

The implementation of NSP 2020-2022 activities and projects is being monitored through an activity-based (implementation monitoring) approach. This monitoring and reporting takes place three times a year during the months February, June, and October (see figure 1).



Figure 1: NSP Monitoring calendar

After each monitoring period, an NSP progress report is published by the DEACI. The monitoring sessions and progress report publications have shown to be a stimulus for the different departments to internally be more proactive with their own implementation and monitoring of the actions for which they are responsible.

The progress of the monitored actions per NSP Program is presented in the Progress Report Tables. The progress of the implementation of the NSP action consists of the following categories: completed, on schedule, minor delay (maximum of three months), major delay (more than three months), on hold, and other.

Each leading agency will find in the Progress Report Tables the status of the action(s)/project(s) for which they are responsible to implement.

The main focus in this monitoring report will be on projects/activities for which are or were projected to be completed prior to the publication of this report.



This report is published quarterly by the National Planning section at the Department of Economic Affairs, Commerce and Industry. Contact M.Croes@deaci.aw or G.Arendsz@deaci.aw with questions, or comments.



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NSP 2020-2022



Progress Report Tables

The tables below show the progress of the monitored NSP actions per NSP Program. A description is provided below about the components in the table.

Completed
On schedule
Minor delay
Mayor delay
On hold
Other
Not reported

The action is fully realized
The action is to be completed as initially planned
The action is experiencing delay of maximum 3 months
The action is experiencing delay of more than 3 months
Action is currently on hold
None of the previous statuses
Information of progress not provided by leading agency



	NSP action	Leading Agency	Ministry	Progress of implementation of NSP action June 2021	Update on progress of implementation of NSP action
S.O. 2. Reduce the prevalence of NCDs	Create indicator list	DVG	Minister van Volksgezondheid en Toerisme	Major delay	<ul style="list-style-type: none"> As of february 2022 the first datasets from third parties on Diabetes and Mortality have been gathered and analysed. Two initial dashboards have been realised. Based on this analysis a first set of Diabetes and Mortality Indicators will be realised In March and April 2022 datasets from the Imsan Hospital and Respaldo (Mental health insitute) will be available and analyzed. Based on this analysis a first set of Mental health and further Diabetes Indicators will be realised In April/May 2022 a first Cancer dataset from the major Aruban Hospital is expected for analyzes. From this first set, a cancer registration and reporting standard needs to be implemented Based on Cancer reporting standard and analysis a first set of Cancer NCD Indicators will be realised
	Develop a data protection regulation	DVG	Minister van Volksgezondheid en Toerisme	Minor delay	<ul style="list-style-type: none"> By 2024, a new "rijkswet" (common law between the islands and The Netherland concerning GDPR) will be established. The NCD project anticipates this law by ascertaining that all NCD data gathering is compliant with GDPR/AVG principles Standardised data exchange agreements have been written and are mandatory for data transfer from health sources to DVG A method to link disparate data sources together while preserving patient anonymity has been established
	Prepare national inventory of existing programs and intervention of NCDs and identify gaps	DVG	Minister van Volksgezondheid en Toerisme	Major delay	Inventory of existing programs and projects is currently ongoing. The target for this activity is the end of June 2022.
S.O. 4. Develop an active and skilled labor force in order to warrant access to decent work	Enforcement on the labor laws and policies	DAO	Minister van Arbeid, Integratie en Energie	Other	Status quo. Pending the Minister's vision, policies, and priorities. Training of personnel in enforcement is ongoing. (pending LP timeline)
S.O. 5. Strengthen child protection and safety system	Training in open-EMIS	DIO	Minister van Onderwijs en Sport	On schedule	In preparation for the beginning of the trainings. The OpenEmis (monitoring module) training is planned to start in september 2022.
S.O. 6. Invest in an integrated approach on Life Long Learning	Development of new language policy across all school types	DEA	Minister van Onderwijs en Sport	On schedule	Some PO (primair onderwijs) and VO (voortgezet onderwijs) policies are being checked and adjusted where needed. The law development phase is going to start in may 2022. The implementation of the new courses at the EPI and EPI are on-going.
	Implementation of new language policy across all school types	DEA	Minister van Onderwijs en Sport	On schedule	Stakeholder meetings is planned to start for input for the laguage policy. Kick-off meeting language policy - 15 march 2022.
S.O. 7. Promote and develop universal values	Reactivate MB (art and culture education)	DCA	Minister van Minister van Financiën en Cultuur	Completed	

🧠	NSP action	Leading Agency	Ministry	Progress of implementation of NSP action June 2021	Update on progress of implementation of NSP action
S.O. 1. Innovating the education system & improving school output	Develop policies and curricula for flexible pathways	DEA	Minister van Onderwijs en Sport	On schedule	BO (beroepsonderwijs) project is in the final phase. Law development phase is going to be started. In the BO policy the flexibel pathways concept is included.
	Conduct next (2022) School-to-Work transition survey (SWTS) to have a more detailed picture of the youth's transition from education to the labor market	DAO	Minister van Arbeid, Integratie en Energie	Other	School-to-work transition survey will not be done in 2022. The DAO and CBS are working on a panel survey where possible questions about the transition from school to work for youth will be included.
S.O. 3. Create job opportunities for youth	Pass an Apprenticeship Act to provide the regulatory framework for the National Apprenticeship Scheme	DAO	Minister van Arbeid, Integratie en Energie	Other	Pending the LP recommendations (pending LP timeline)



	NSP action	Leading Agency	Ministry	Progress of implementation of NSP action June 2021	Update on progress of implementation of NSP action
S.O. 1. Achieve a national environmental friendly behavior and mindset	Develop targeted awareness campaign to focus on social responsibility	DNM	Minister van Integriteit, Natuur, Transport en Ouderenzorg	Major delay	National Awareness Campaign Nature and Culture pre-approved. It will take 3-6 months for the processing of subsequent project documents when these are handed in, in March 2023.
S.O. 2. Enhance legal framework and enforcement	Create and design policies on voor het Milieu Schadelijke Producten:eco-friendly goods or products, and deter goods that are not environmental-friendly	DNM	Minister van Integriteit, Natuur, Transport en Ouderenzorg	Major delay	Implementation nota draft was presented to the Prime Minister and the draft petition will be resend to the newly appointed Minister. Currently awaiting approval of the Council of Minister. Upon approval by the Council of Ministers, the nota will be published.
	Establish the EIA Council	DNM	Minister van Integriteit, Natuur, Transport en Ouderenzorg	Other	Legislation needs to be in place, legal process still needs to take place.
S.O. 3. Working towards circular economy	Design a closed-loop water system policy	DNM	Minister van Integriteit, Natuur, Transport en Ouderenzorg	Major delay	DNM received draft legislation to give feedback, this will be depended on the new actionplan.



	NSP action	Leading Agency	Ministry	Progress of implementation of NSP action June 2021	Update on progress of implementation of NSP action
S.O. 1. Stimulating New Economic Sectors	Implement a Promotion Plan (Website & Branding)	ARINA	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Major delay	Minister EZCDO shared his input on Promotion Plan and is ready to let the DEACI launch the Promotion Plan.
	Prepare an Export Policy and Plan	DEZHI	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Major delay	The export policy has a major delay, but a first draft is projected to be completed by the end of March 2022.
S.O. 2. Enabling a supporting Ecosystem for SMEs	Preparations for the introduction of the quality infrastructure	DEZHI	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Major delay	Minister EZCDO approved the request to work together with the Stichting Nederlandse Normalisatie Instituut. A quotation will be asked.

	NSP action	Leading Agency	Ministry	Progress of implementation of NSP action June 2021	Update on progress of implementation of NSP action
S.O. 1. Ensure integrity in all public institutions	Create and operationalize an independent Integrity Office with regulation powers, in charge of the examination, research, evaluation of integrity concerns and issues at all levels of the government.	BIA	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	Major delay	BIA is ingesteld en operationeel, alleen de onderzoeksbevoegdheden m.b.t. vermoedelijke integriteitsschendingen zijn alsnog niet vastgelegd gezien dat de Landsverordening BIA nog niet is ingesteld. Het concept is aangeboden aan de DWJZ en de juridisch adviseur van de minister van Integriteit assisteert op het gebied van het ontwerp. Er wordt thans gewerkt aan een onderzoeksprotocol waarin bepaalde bevoegdheden worden opgenomen. Deze zal worden voorgelegd aan de ministerraad.
S.O. 2. Develop integrated planning & policy instruments and processes	Formalize interdepartmental expert working groups for policy coherence development (Expert Working Groups (EXWG))	DEZHI	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Other	Pending work plan and methodology NSP 2023-2026
	Implement the tool (STAPP) at all relevant departments	DEZHI	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Other	STAPP: a tool used for the prioritization of national priorities (projects/investments)
S.O. 5. Foster effective and efficient multi annual budgeting and policy processes	Strengthening of the fiscal planning (formerly: Create blue print for the MJPC)	DirFin	Minister van Minister van Financiën en Cultuur	Other	The IMF report will form the basis for the new approach of the planning and control cycle. The timeline will vary according to the budget cycle. Additional funds and capacity is needed for strengthening the fiscal planning. On planning for 2022: collaboration between the IMF and the DF in regards with the multi-year financial projection. At the moment the DF is redefining current processes.
S.O. 6. Create efficient & effective Human Resource Management	HRM system in which a dashboard is implemented (management self service)	DRH	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	Major delay	Linked with 0706D03. Pending finalization to include performance management system within the (management self-service) MSS.
	Implement the restructuring of government functions framework (functiehuis)	DRH	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	Other	Due to insufficient capacity, opted for different approach. Currently addressing the departments with no organizational structure and/ or job descriptions, and also prioritization of the Ministers, followed by the integral description per function families/ categories, etc. In addition, this is also part of "LandsPakket", measurements B4 and B9. In discussion for technical support according to LP B.9.1. Most probably the greater part of the transformation will take place via LP B.9.1, but this is yet to be formalised.
	Conduct assessment on the roles, core functions and responsibilities of each government department	DRH	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	Other	Part of LP B.4.2, for which a vision for the Government Organisation will be developed. This has been included in the implementation agenda. First commitment needs to be attained for the vision of the Government as organisation. After commitment is attained, a roadmap will be developed on how this objective can be achieved.
	Develop performance management system for public servants on all levels of the government	DRH	Minister van Algemene Zaken, Innovatie, Overheidsorganisatie, Infrastructuur en Ruimtelijke ordening	Other	The performance management system was approved by the MR on October 1, 2021. Negotiations with Labor unions have taken place, and their involved will continue throughout the implementation proces. 2022 will serve as a pilot year in which government departments will be able to take part of the pilot. The pilot can be seen as a dry run of the system to be implemented but without the legal consequences. According to the implementation agenda, the legislation (lb ham) needs to be formalised by July 2022, and the implementation of the system for all departments with legal consequences by January 2023.

	NSP action	Leading Agency	Ministry	Progress of implementation of NSP action June 2021	Update on progress of implementation of NSP action
S.O. 1. Harmonization and Standardization of Data Systems and Statistics	Install a NSS Commission by Ministerial Decree	CBS	Minister van Economische Zaken, Communicatie, Duurzame Ontwikkeling	Completed	A position paper will be drafted in line with the new vision of the newly appointed Minister regarding the implementation of an NSS at the end of the year (December 2021). Included will be the bottlenecks and a timeline regarding implementation of an NSS (setting up the NSS).

Quality of life and well-being

- Execute training Conscious Discipline for teaching personnel (DEA)
- Sociaal Crisis Plan Project: St. Ambiente Nobo (DSZ)
- Make an inventory of current network system (Minister van Onderwijs en Sport)
- Develop training programs (learning-working trajectories) in SVGA for students/learners with special needs (DEA)
- Create policies to develop 21st century skills (DEA)
- Provide training and certification to staff of Stichting Reclassering en Kinderbescherming (DSZ)
- Execute training 'Kind In Kracht opleiding' for teaching personnel (2e en 3e cohort) (DEA)
- Sociaal Crisis Plan Project: Collaborative Partnership (DSZ)
- Sociaal Crisis Plan Project: SVGA project Gezinsvervangendehuis (DSZ)
- Develop a National Employment policy (Post-COVID-19) (DAO)
- Replace current network system of BLP (BLP-DIO)
- Create and make an inventory of data base of information system (DVG)
- Evaluate current provision of care on mental health (DVG)
- Train the trainers on B-SMART and PAGA TINO (DVG)
- Sociaal Crisis Plan Project: St. Ambiente Feliz (DSZ)
- SCP Project: Fundacion Guiami* (DSZ)
- Reactivate MB - art and culture education (DCA)

Youth empowerment

- Develop a more efficient data collecting system (EMIS) (DEA)
- Implement a national policy on vocational training and second chance education and training (DEA)
- Conduct first (2019) School-to-Work transition survey (SWTS) to have a more detailed picture of the youth's transition from education to the labor market (DAO)
- Introduce policy and legislation pertaining for home-schooling (DEA)
- Sociaal Crisis Plan Project: Opvoedcommissie (DSZ)
- Expand sexual and reproductive health services and care through an online platform (Famia Planea- DSZ)
- Sociaal Crisis Plan Project: Implement Project Casa Cuna (Stichting Casa Cuna- DSZ)
- Provide information, guidance and support regarding sexual reproductive health and rights for young parents for Casa (Famia Planea-DSZ)
- SCP Project: Stichting Casa Cuna Progreso - Implement Project Casa Cuna (DSZ)
- SCP Project: Centrum Opvoeding Jeugd en Gezin - (DSZ)

Natural resource management

- Assessment of requests on basis of the relevant articles of the ROPV to appointed policy advisors responsible for enforcing applicable articles of administrative law (DIP)
- Create and provide advise about sustainable incentivized programs
- Draft environmental legislation (DNM)
- Execute baseline study on reefs (snapshot) (DNM)
- Capex, Server level agreement (DIP)
- Establish a marine biodiversity map (DNM)
- Implementatie of ROPV (aankoop van particuliere terreinen, planschade) (DIP)
- Re-use the treated wastewater of the Sewage Water Treatment Plants (Zeewijk & Parkietenbos) (DOW)

Entrepreneurship and enabled business environment

- Prepare an Investment Strategy (DEZHI)
- Approval of parliament of competition law (DEZHI)
- Implement Fiscal Reform Phase 1 (DIMP)
- Prepare a Promotion Plan 2020-2023 (DEZHI)
- Pass legislation on electronic signature (DWJZ)
- Create e-forms (DEZHI)
- Prepare MoU for the ATB (DEZHI)
- Prepare action Plan for ATB 2021 (DEZHI)
- Prepare Fiscal Reform Phase 2 (DIMP)
- Create special programs for mentally and physically challenged citizens to participate in the labor market (move to DSZ list)-Trampolin pa trabou (D)
- Create website (e-window - for services, excluding procurement) (DEZHI)

Energy Efficiency and Energy Diversification

- Perform energy audits on households selected by DSZ

Sustainable Tourism

- Deployment of Economic Contribution Model (Tourism Satellite Account) (CBS)
- Up to date Tourism Recovery Marketing Plan (TRMP) (A.T.A.)
- Up to date International Tourism Crisis Communication Plan and the on-island tourism response plan for crisis and disaster (A.T.A.)
- Education, training, and alignment of the tourism sector and other relevant stakeholders for readiness (A.T.A.)
- Safeguard a sound Tourism Business Model (A.T.A.)

Strengthen institutional quality and capacity

- Prepare the Monitoring system for NSP 2020-2022 (DEZHI)
- Implement the Monitoring system for NSP 2020-2022 (DEZHI)
- Approval of the eGovernment roadmap (FUTURA)
- Secure funding for phase 1 (FUTURA)
- Introduce audit management software (DRH)
- Purchase special equipment (Including IT-apparatus) of Landsrecherche (LR)

National Statistical System

- Conduct an assessment on capacity building needs regarding policy coherence, project management, IT skills and statistical capacity (SDG Cie)
- Install NSS Commission by Ministerial Decree (CBS)

Aruba as a model for sustainable development

- Design adaptive and modern awareness raising and communications strategy (local) (SDG Cie)
- Identify monitoring, evaluation and learning frameworks available internationally (SDG Cie)
- Set up Train-the-trainer program provided by ICON (SDG Cie)
- Execute Capacity building training provided by ICON (SDG Cie)