

NSP REPORT

Jan-March '19



INTRODUCTION

*“Let our advance worrying become
advance thinking and planning”*

(Winston Churchill)

This quote from Winston Churchill reflects the process of the National Strategic Plan (NSP) that we are currently going through. From human centered approach in identifying challenges to focusing on program which are expected to enable accelerated progress towards the current challenges and needs of the community. This participatory process requires a considered amount of time and energy from all the partners. The NSP Coordinating and Support Team would like to thank all of the members of the Expert Working Groups (EXWG), for their dedication and perseverance.

The Department of Economic Affairs, Commerce and Industry (DEACI) is preparing the draft NSP 2019-2022 and provides within this report the status of the process.

PEOPLE, PLANET & PROSPERITY

The work of the different EXWGs continued with the identification of strategic objectives (drivers)

and setting desired outcomes (interventions) for each of the programs (accelerators). This was followed by creating “planned Action” tables for each of the programs, which will provide detailed information on the actions, responsible institutions, financing sources, and the time frame (2019-2022) to achieve the proposed actions.

PEACE & PARTNERSHIP

The process of the EXWGs in Pillar Peace and Partnership began in February 2019. The tasks were the same as the other EXWG had gone through, which was to identify strategic objectives and setting desired outcomes for the programs.



PEACE & PARTNERSHIP, CONT'

The programs for the Pillar Peace included: "Strengthen Institutional Quality and Capacity" and "Strengthen Statistical Capacity". There was a discussion for the latter, as to in which pillar it could more accurately be represented, either in Pillar Peace or in Pillar Partnership.



In the perspective of the Central Bureau of Statistics (CBS), the program "Strengthen Statistical Capacity" would be better represented in Pillar Partnership.

However, it was later suggested and recommended by the SDG Commission to leave it under Pillar Peace.

The working group also had the task of assigning 'actions' for each of the desired outcomes. The program "Strengthen Institutional Quality and Capacity" had to take a different approach in the process of completing the tasks. The work plan was adapted by organizing one-on-one meetings with the relevant stakeholders to get the necessary information.



Both programs within Pillar Peace are in the process of identifying and setting actions for each desired outcome.



Within Pillar Partnership, the EXWG focusing on "Aruba as a Model for Sustainable Development" consists of fewer members, which enabled them to complete the process of identifying drivers, interventions and actions within a much shorter time period.



STRENGTHS AND BARRIERS

Dialogue and participation is taking place through the different EXWG sessions, and when necessary through one-one-one meetings. Discussion and modifications on definitions, strategic objectives, desired outcomes and actions from the EXWG members have their pros and cons in the NSP Process. On one hand the process takes more time, but the end result is an NSP that is more accurate and complete. Below we will provide some examples of strengths and barriers of the NSP Process.

STRENGTHS

The EXWGs has the ability to involve key stakeholders that facilitates and makes a difference in setting the strategic direction for Aruba. It is made up of broad, comprehensive members with many points of view.

Another strength of the EXWGs is the knowledge and motivation of each member that it can bring to bear on assessing problems and formulating solutions.

Finally, the cross-agency/cross-disciplinary cooperation has resulted in increased communication between agencies and facilitated information sharing between agencies.

While collaboration is not always easy, it puts agencies in a much more interesting position to innovate and bring creative solutions and ideas to solve local pressing needs.

BARRIERS

Some of the barriers within the EXWG process, could be that perspectives and passion can sometimes lead EXWG members to be too ambitious in their efforts to take on more that can realistically be accomplished within the given timeframe of the NSP (and also due to the lack of human resources). One of the downsides of having many members as part of the EXWG is that the consensus orientation at times can slow down the process. Although working collaboratively and gaining widespread support for initiatives is recognized as important, it is also important to know at what point the discussion needs to end and a decision has to be made. Sometimes the desire to be all inclusive can make it hard to move forward if everyone is not on board with a plan (lack of progress due to attempts to be inclusive and obtain consensus). An ongoing challenge is maintaining momentum and keeping the working group sessions on a consistent basis. Currently, everyone who is a member of the EXWG has his or her own work and full agenda, so time available to focus on other tasks is limited.

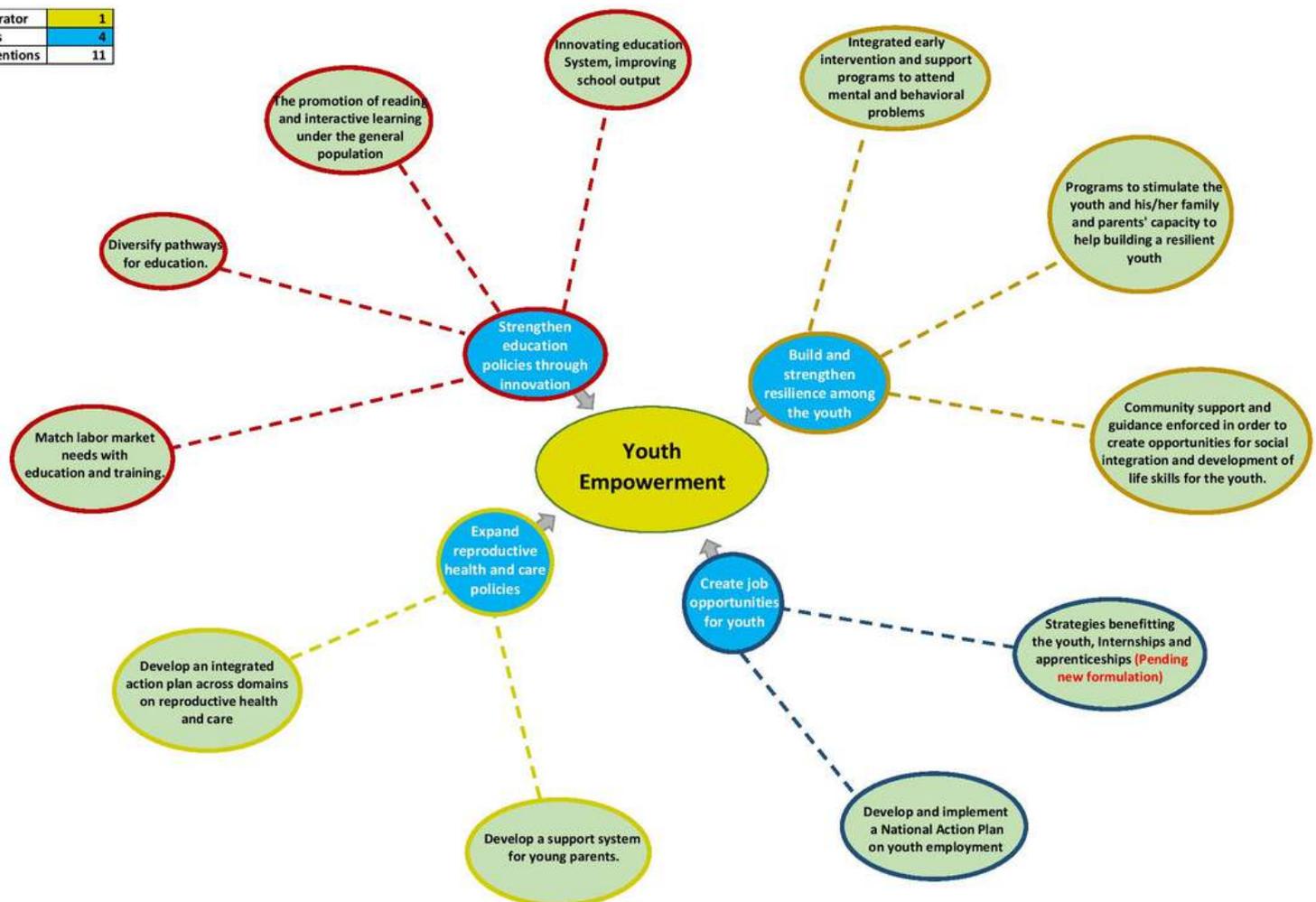
STRATEGIC OBJECTIVES AND DESIRED OUTCOMES TO ENABLE PROGRESS OF THE PROGRAM (ACCELERATOR)

For each of the nine programs (accelerators) a 'spider web' figure illustrates the program with its strategic objectives (drivers) and desired outcomes (interventions). By working towards the desired outcomes and addressing the strategic objectives, it is expected to enable progress on the program (accelerator). The following pages will provide an overview of each program, their concept vision and its members. Each EXWG has a representative from the Minister of Education, Science and Sustainable Development, a representative from the Innovation Team, and a member of the Indicator Working Group (IWG).

PILLAR PEOPLE, PROGRAM 1: "YOUTH EMPOWERMENT"

Vision: An empowered youth who's individual needs, aspirations and talents are met, and who will develop and grow as a responsible and engaged citizen ready to guide and lead the future of Aruba

Accelerator	1
Drivers	4
Interventions	11



Members:

Department of Economic Affairs, Commerce & Industry (coordinator)

Department of Education

Department of Social Affairs

Department of Public Health

RESPALDO

PILLAR PEOPLE, PROGRAM 2: "QUALITY OF LIFE AND WELLBEING"

Vision: Good qualities of life and wellbeing for all by warranting equitable and direct access to basic services and ample opportunities to develop one's full potential

Accelerator	1
Drivers	7
Interventions	11

*Definition necessary



Members:

Department of Economic Affairs, Commerce & Industry (coordinator)

Department of Education

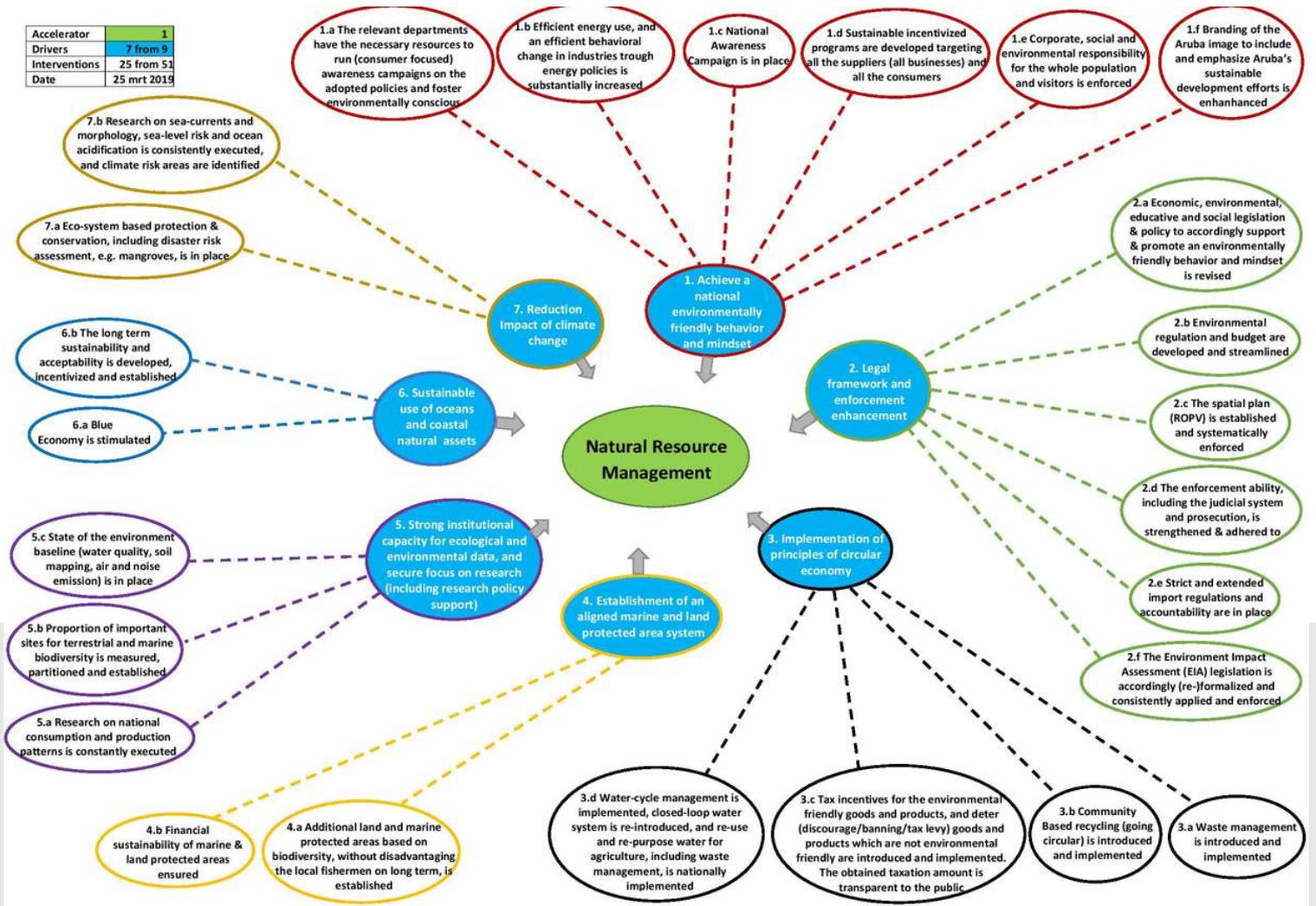
Department of Social Affairs

Department of Public Health

RESPALDO

PILLAR PLANET, PROGRAM: "NATURAL RESOURCE MANAGEMENT"

Vision: By 2030 we will achieve a Nature and Environmental Security where the Aruban ecosystem services, local species and environmental conditions are secured by preventing and minimizing the anthropogenic impacts. The main Ecologic Structure, will function as a backbone for nature conservation and nature development. The Physical Zoning will harmonize the different urban functions. Company, citizens and visitors are acting environmentally sound



Members:

- Department of Economic Affairs, Commerce & Industry (coordinator)
- Department of Nature & Environment
- Meteorological Department Aruba
- Department of Infrastructure & Planning
- Crisis Management Office

PILLAR PROSPERITY, PROGRAM 1: "ENERGY EFFICIENCY AND ENERGY DIVERSIFICATION"

The EXWG Prosperity consists of two different working groups. One that focuses on the programs "Energy Efficiency and Energy Diversification" and the other one on "Entrepreneurship and Enabling Business Environment". The program "Sustainable Tourism" will be derived from the Destination Development Plan (DDP) of ATA.

Vision: By 2030 we have a reliable smart grid with different sustainable energy producers, depending for 50% less on fossil fuels compared with the year 2009 and 50% increase in renewable energy penetration compared to 2009. The consumers use energy efficiently in a disciplined manner. Quality, reliability and continuity for energy distribution to the consumers



Members:

Department of Economic Affairs, Commerce & Industry (coordinator)

Representative of the Minister of General Affairs

ELMAR

Activated Power

BioFuel Aruba

EcoProfile/SIA

TNO

Rainbow Warriors

RoTech

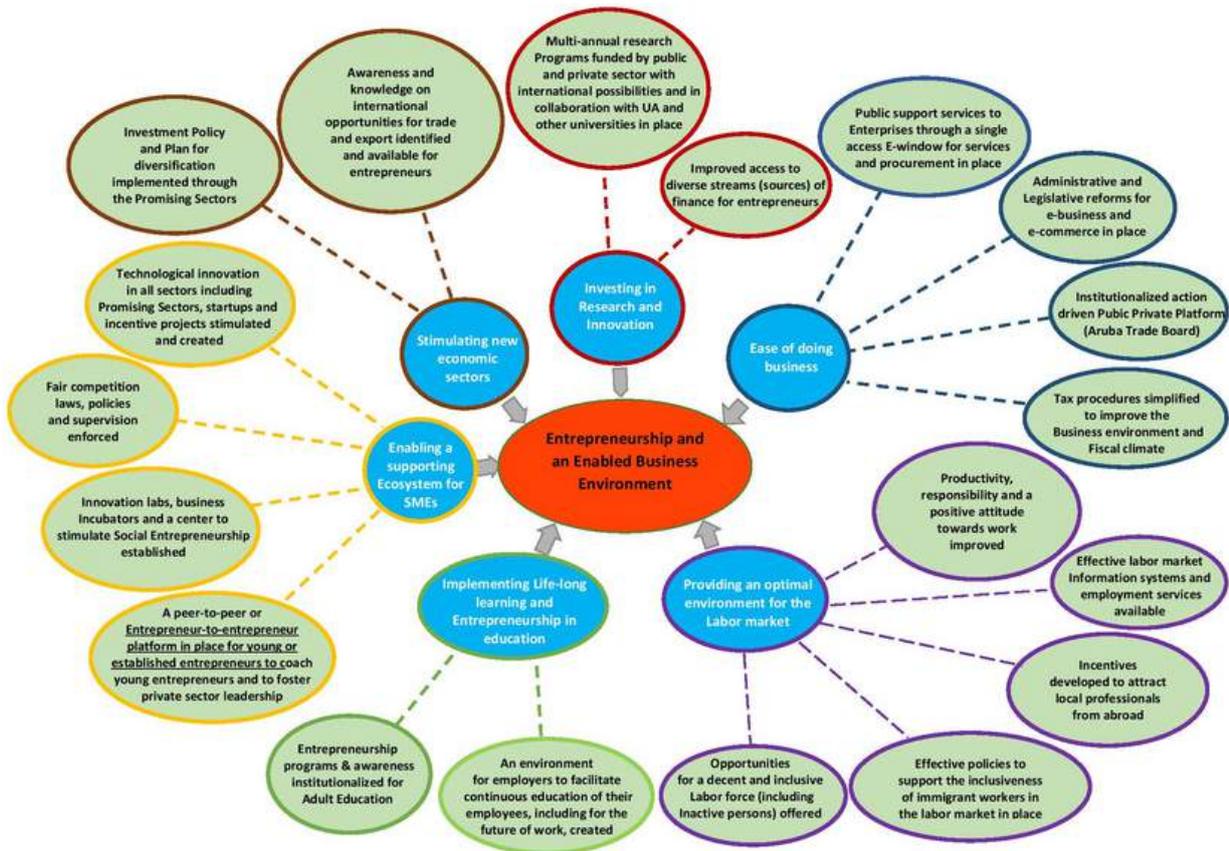
Utilities

University of Aruba

PILLAR PROSPERITY, PROGRAM 2: "ENTREPRENEURSHIP AND AN ENABLED BUSINESS ENVIRONMENT"

Vision: To have a quality-driven sustainable business ecosystem which creates opportunities for innovative entrepreneurship, skilled and productive workforce, decent and inclusive jobs, supported by a life-long learning environment and fostered by private public partnership

Accelerator	1
Drivers	6
Interventions	19

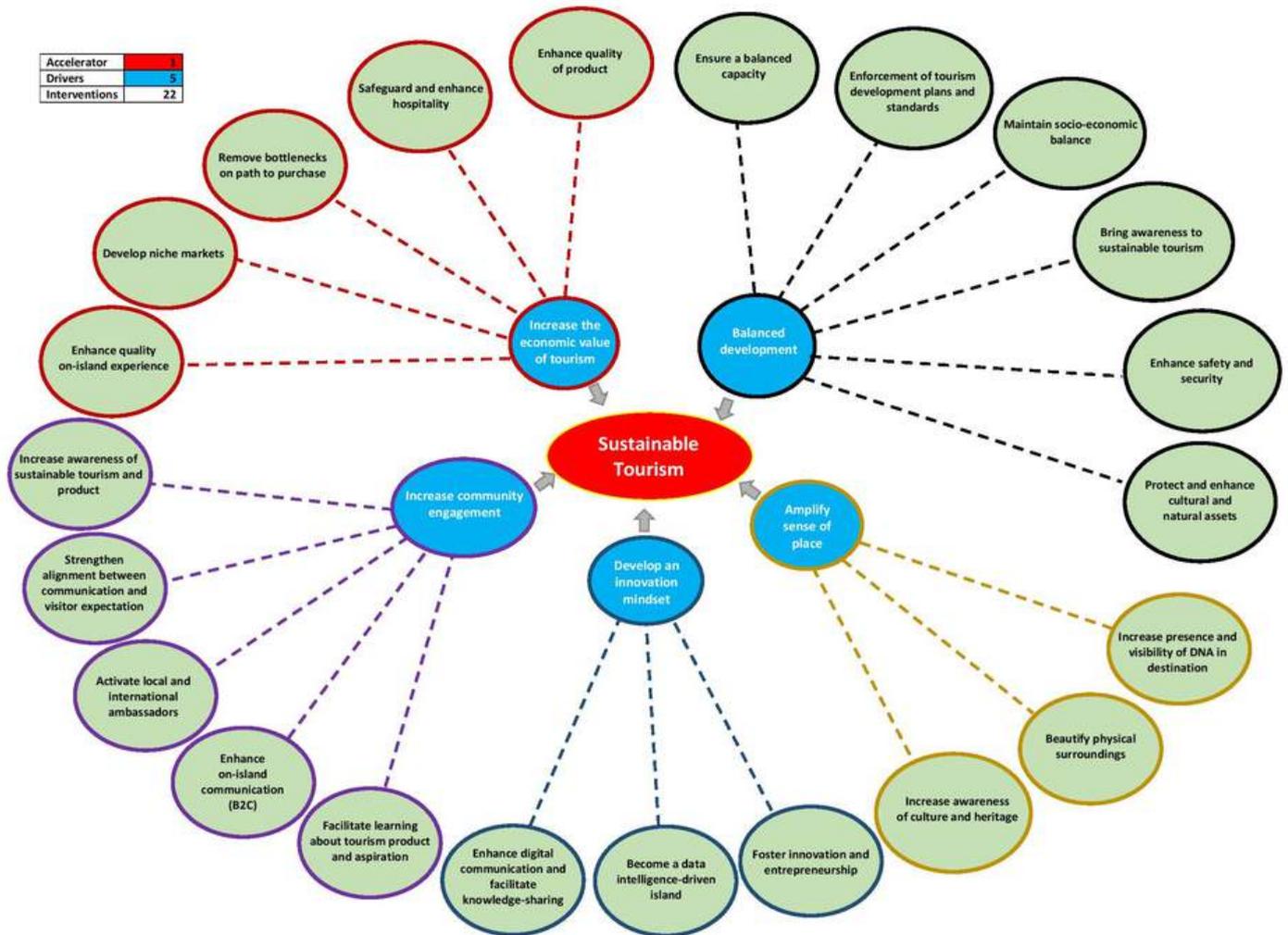


Members:

- Department of Economic Affairs, Commerce & Industry (coordinator)
- Department of Labor & Research
- Department of Integration and Management of Foreigners
- Central Bank of Aruba
- Chamber of Commerce

PILLAR PROSPERITY, PROGRAM 3: "SUSTAINABLE TOURISM"

Vision: Jointly working toward being a sensible boutique destination that inspires curiosity



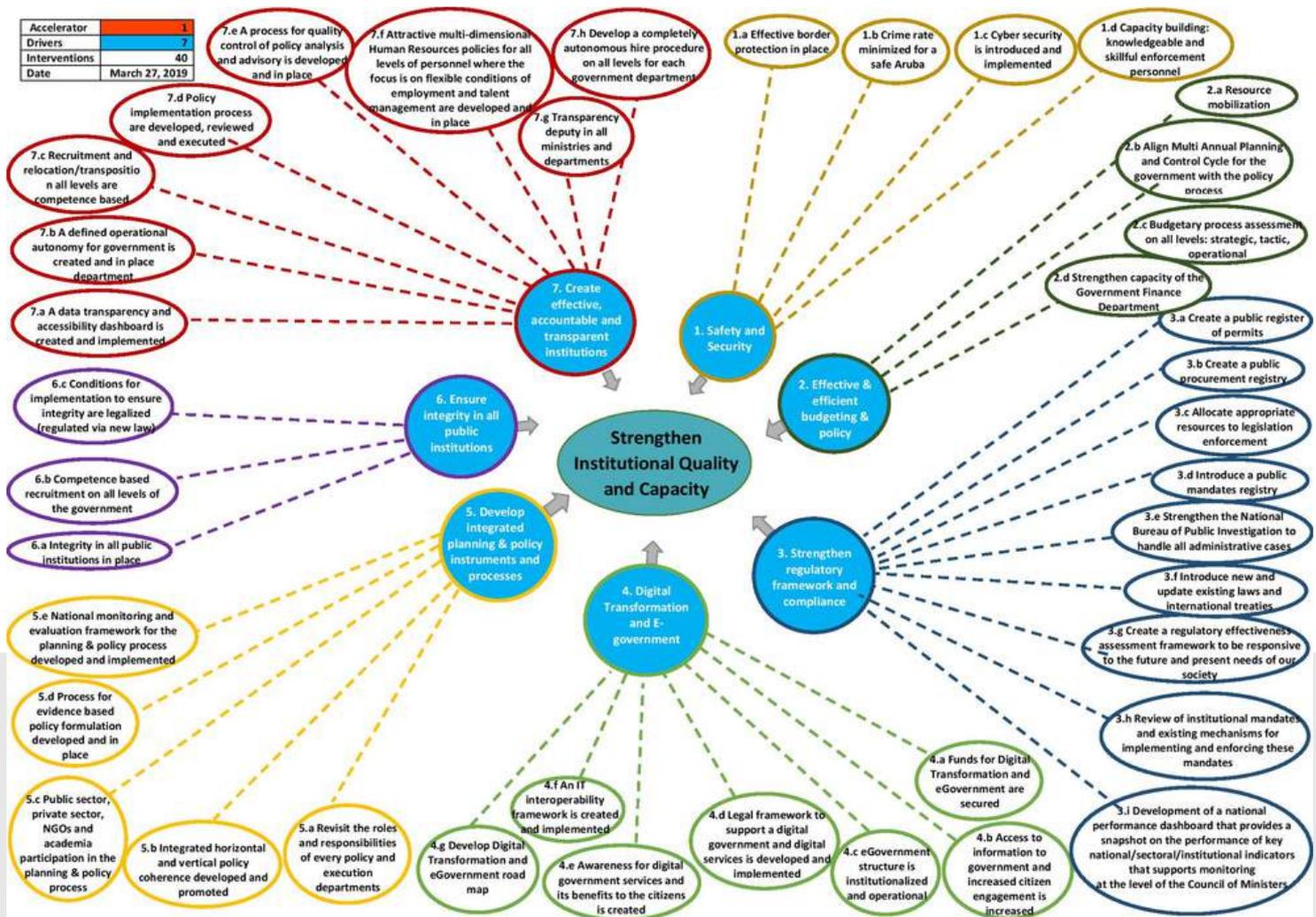
Members:

Department of Economic Affairs, Commerce & Industry (coordinator)
Aruba Tourism Authority

PILLAR PEACE, PROGRAM 1: "STRENGTHEN INSTITUTIONAL QUALITY AND CAPACITY"

Pillar Peace will focus on the following programs "Strengthened Institutional Quality and Capacity" and "Strengthened Statistical Capacity".

Vision: Yet to be defined by the Expert Working Group Members



Members:

Department of Economic Affairs, Commerce & Industry (coordinator)

Representative of each Ministry

Innovation Team

Police Department Aruba

Department of Human Resources

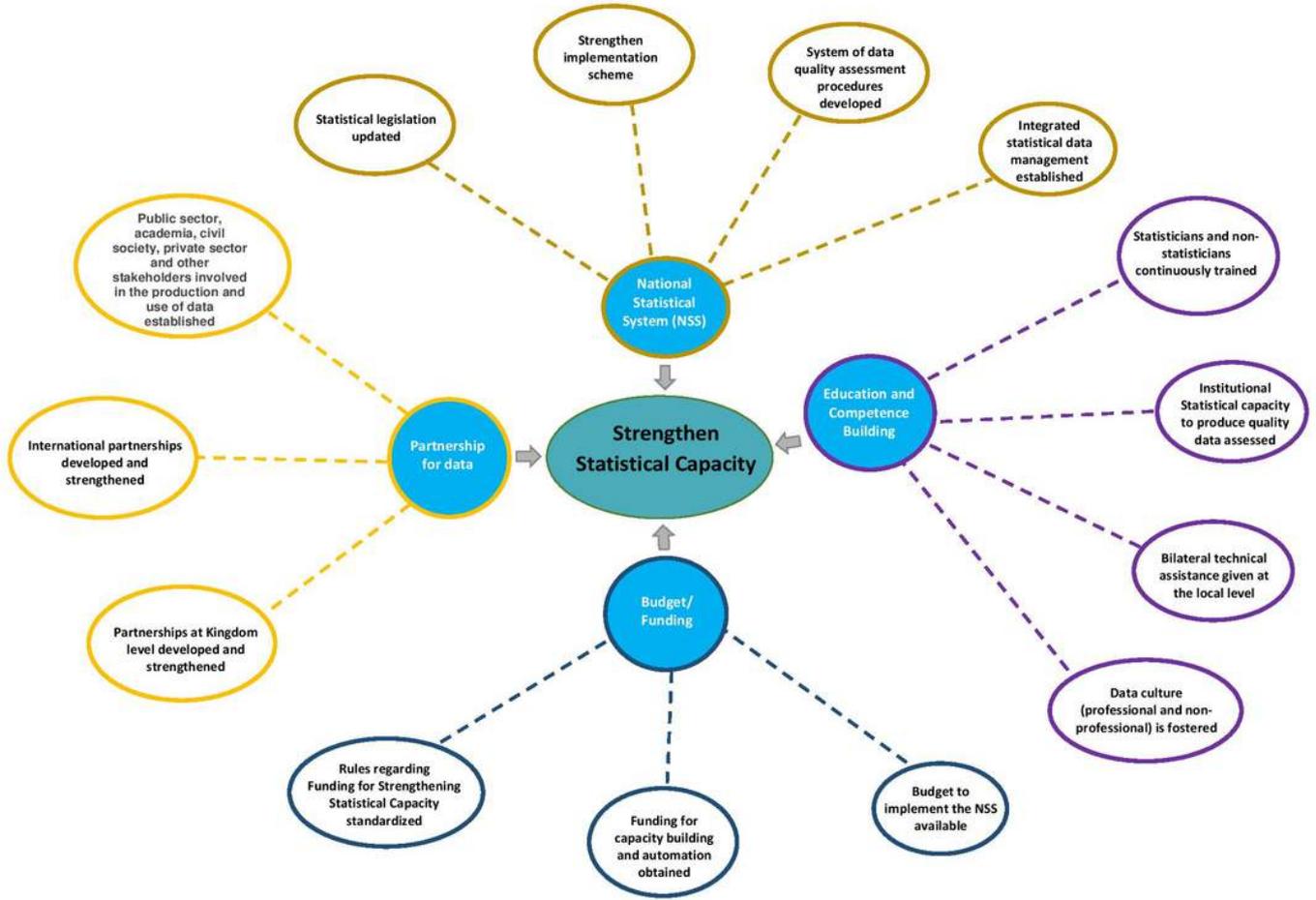
Department of Finance

Chair National SDG Commission

PILLAR PEACE, PROGRAM 2: "STRENGTHEN STATISTICAL CAPACITY"

Vision: Yet to be defined by the Expert Working Group Members

Accelerator	1
Drivers	4
Interventions	14



Members:

- Department of Economic Affairs, Commerce & Industry (coordinator)
- Representative of the Minister of Education, Science and Sustainable Development
- Representative of the Minister of Finance, Economy and Culture
- Department of Legislation and Legal Affairs
- Civil Registry and Population Office
- Department of Labor & Research
- Central Bureau of Statistics
- Department of Education
- Inspectorate of Education
- Department of Public Health
- Inspectorate of Public Health
- Department of Finance
- Central Bank of Aruba
- Chamber of Commerce
- Innovation Team
- University of Aruba
- Department of Foreign Affairs
- Chair National SDG Commission

PILLAR PARTNERSHIP, PROGRAM: "ARUBA AS A MODEL FOR SUSTAINABLE DEVELOPMENT"

"Aruba as a Model for Sustainable Development" will be the sole program in Pillar Partnership.

Vision: Jointly working toward being a sensible boutique destination that inspires curiosity

Accelerator	1
Drivers	4
Interventions	9



Members:

Department of Economic Affairs, Commerce & Industry (coordinator)

Chair Parliament Special Committee on SDGs

Central Bureau of Statistics

UNESCO

Center of Excellence

Department of Foreign Affairs

Chair National SDG Commission

SDG PRESENTATION AND BOARD GAME @ TRAIMERDIA

IDEA (Iniciativa pa Desaroyo di Empresa Arubano), a division of the section Foreign Economic Relations & Business development of DEACI, decided to incorporate the SDGs into their “Kidspreneur\$ with BIG Ideas” program. A presentation on the SDGs was given to 5th and 6th graders of the Traimerdia Program (government after school program) in Noord by a member of the Sustainable Development Planning (SDP) section of DEACI.



The SDG presentation was accompanied by an engaging and informative SDG board game, which was played by all the children. The board game helped with bringing the SDG themes closer to home and allowed the children to process the SDGs in a simpler and more entertaining manner. The same SDG presentation and board game will be given to other Traimerdia locations throughout the year.

NSP LINK WITH BUDGET

A critical step within the process of completing an NSP is to focus on the available resources to meet Aruba's most pressing needs. The Department of Finance is currently working to create a blueprint for the Multi Annual Planning & Control Cycle for the budgeting process in Aruba. Our current economy requires a more strategic, transparent budgeting process. The blueprint that is being developed and tested in a pilot project for the policy areas of education and labor, will allow us to determine which services matter the most to the Aruban community.



The NSP will include strategic projects and actions, and will be formulated using the S.M.A.R.T. method, so that the performance of each project or action can be measured. By being Specific, Measurable, Achievable, Realistic/Relevant, and Time related (S.M.A.R.T.), actions and agencies can be measured for their performance and accountability. This important step will also facilitate the process of linking the NSP with the MJPC.

THINKING AHEAD

The localization process of SDG targets and NSP targets will start in the next quarter together with the drafting of the Program Reports. It is expected that DEACI, EXWGs, and the SDG Indicator Working Group (IWG) will work closely to brainstorm on a framework for the localization process. The alignment process for all EXWGs and programs will take place in April 2019 to look for overlapping actions or contradictory ones. This is critical, as it fosters a higher degree of policy coherence in the NSP.

Stakeholders and public engagement is very important in the planning process. Receiving the feedback and input from multiple stakeholders, whether it is from the public sector, private sector, or civil society is critical for developing a national plan. In the next quarter we aim to conduct surveys to get valuable input from multiple stakeholders for the proposed national plan. One of the next steps within the NSP process will be to also conduct a survey for the whole community regarding the strategic objectives and desired outcomes of each Program.